



**Operations Committee  
Annual Report 2020-21  
UFS Summer Planning Meeting 2021**

**Committee Charge**

The Committee shall generate relevant reports and recommendations for the University and its institutions concerning: the development and administration of budgets, strategic planning, and operations; matters related to libraries, educational technology, and forms of instructional delivery; and, personnel policies, as they pertain to budget, operations, diversity, equity, affirmative action and delivery of a high-quality SUNY education.

**2020-21 Committee Members:**

- Chair:** Lori Hoepner, Downstate Health Sciences University
- Members:** Sophie Ano, Cobleskill  
Jonathan Chauvosky, Fredonia  
Ken Fujiuchi, Buffalo State  
Karen Gelles, Farmingdale State  
Mark McBride, SUNY System Administration  
Mark Meirowitz, Maritime College  
Katrina Pearl, Cobleskill  
Josh Sager, SUNY System Administration  
Ron Sarner, Polytechnic Institute  
Bhakti Sharma, Buffalo State  
Kabel Stanicks, University at Albany  
Di Yu, Purchase College

**Committee Goals for 2020-21:**

1. Completed Goals:
  - a. *Resolution to Institute 360 Review Practices for SUNY's M/C Employees* presented with the Governance Committee was passed at the Spring 2021 Plenary (Old Business from 2018-20 Operations Committee).
  - b. Participation in UFS "Committee-Squared": Pandemic Response
  - c. Participation in UFS "Committee-Squared": Black Lives Matter
  - d. Explored participation in UFS "Committee-Squared": University Police Department; initial request for action by Executive Committee was determined to be beyond the scope of the Operations Committee mission and removed from 2020-21 agenda.
  - e. Interprofessional Education CID manuscript submitted in Fall 2020; rejected by journal; pending re-submission to new journal (Old Business from Operations Committee 2018-20; determined to be closed business at end of 2019-20).

2. Goals In-Progress for Completion:
  - a. Composition of Administration Phase Two - Local Titles Report (Old Business from 2017-18 from Executive Committee; Old Business from 2018-2021 Operations Committee).
  - b. Coordinate with the Governance Committee to generate a *Best Practices Report for Search Committee Formation* for searches at the Assistant Dean level and above within Academic Affairs and in VP titles outside Academic Affairs (New Business from 2019-2020; Old Business from 2020-2021 Operations Committee).
  - c. Continue efforts with SUNY System to conduct a SUNY-specific study on costs of administration, as well as overall ratios of spending on administration/instruction across SUNY (Old Business from 2017-18 from Executive Committee; Old Business from 2018-2021 Operations Committee).
  
3. Outstanding Goals Requiring Action:
  - a. Composition of Administration Phase Three (Demographic) report will be moved to the 2021-2022 Operations Committee action items list (Old Business from 2017-18 from Executive Committee; Old Business from 2018-2021 Operations Committee).

#### Committee meeting dates (include type of meeting):

The committee met via Zoom conference call at the 2020 Fall Planning Meeting (9/24-9/25/2020) and conducted six committee meetings via Zoom conference calls throughout the academic year on 11/6/20, 12/4/20, 1/8/21, 2/5/21, 3/5/21, and 4/2/21.

#### Committee accomplishments since previous UFS Plenary:

- *Resolution to Institute 360 Review Practices for SUNY's M/C Employees* presented with the Governance Committee was passed at the Spring 2021 Plenary.
- Successful resolutions passed from Black Lives Matter UFS "Committee Squared" at the Winter 2021 Plenary.

#### Anticipated upcoming actions for 2021-22:

- Continue discussion of proposed *Resolution: Authority to Charge per Credit Hour for Students Taking  $\geq 19$  Credit Hours*
- Explore possible *Resolution Reaffirming Value of Tenure*
- Explore possible Operations Committee action regarding General Education announcement by SUNY System